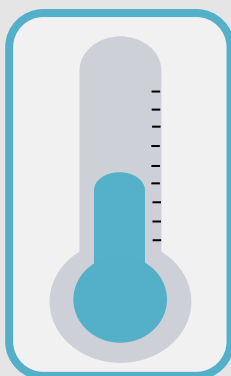


Quarter 4 Transformation Data

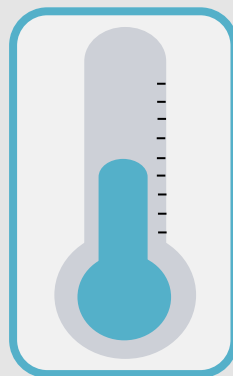
End of year budget

£223,445,000



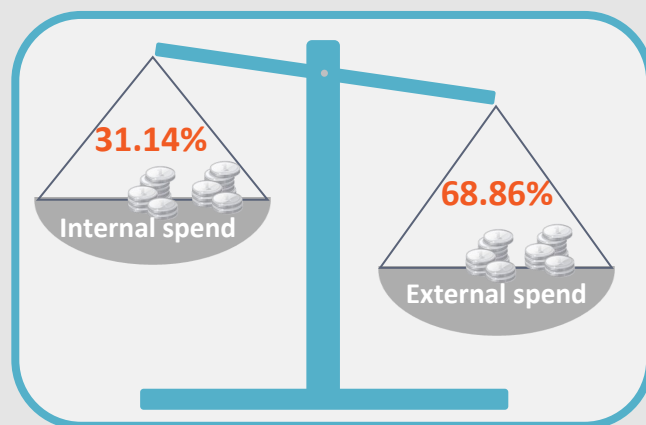
Outturn

£223,144,555



Year End **Underspend** of £300,395

% of budget spent **externally** exceeds the profiled budget of 53.8%



March
2011



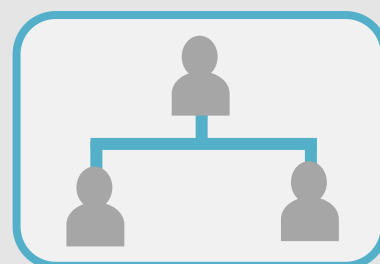
4,219
FTE

Mar
2015



2,876
FTE

The average number of **Council work-force layers** under the Chief Executive has **remained** at **4.9**



79% of **residents** surveyed are **satisfied** with their **local area**

